TII National Roads Conference 2019

Update to TII Cost Management Procedures

27/09/19





Mean=4,568614E+07 **National Roads Authority Cost Management Manual** March 2010

CHANGES TO COST MANAGEMENT MANUAL

- 1. ESTIMATING PROCESS
- 2. GENERAL UPDATE
- 3. REFERENCE CLASS FORECASTING





ESTIMATING PROCESS





An Roinn Caiteachais Phoiblí agus Athchóirithe Department of Public Expenditure and Reform

The Public Spending Code















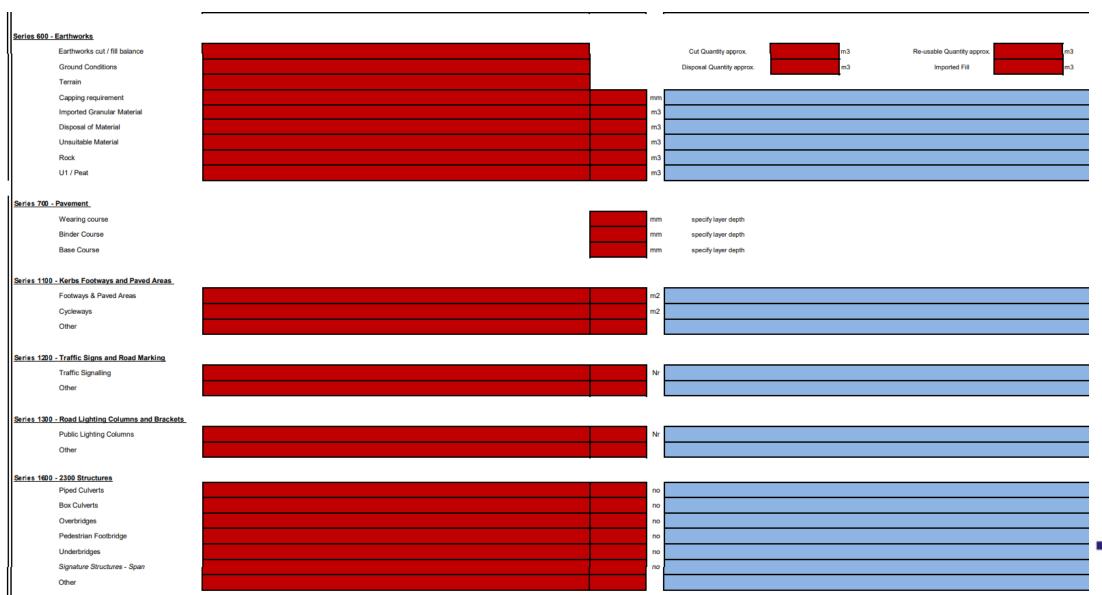
CHANGES TO ESTIMATING PROCESS

- 1. ESTIMATE SUMMARY BACKUP SHEET
- 2. ESTIMATE PREPARATION CHECKLIST
- 3. BACKUP TRACKER SHEET
- 4. ESTIMATE TRACKER SHEET



	TII Level 3 Estimate Summary Template	- DRAFT				
Insert Scheme Title	n78					
Insert Date of Estir						
Insert Current Pha	se:					
Insert Consultants						
Insert Name of Est	imator:					
Insert Base Date for	or Rates:					
1 Main Constructio	n Contract (MCC) - See Back up Summary Sheet for further breakdown	Total (€)				
Series 100	Preliminaries	Total (e)				
Series 200	Site Clearance					
Series 300	Fencing and Environmental Noise Barriers					
Series 400	Road Restraint Systems (Vehicles and Pedestrian)					
Series 500	Drainage and Service Ducts					
Series 600	Earthworks					
Series 700	Pavements					
Series 1100	Kerbs, Footways and Paved Areas					
Series 1200	Traffic Signs and Road Markings					
Series 1300	Road Lighting Columns and Brackets					
Series 1400	Electrical Work for Road Lighting and Traffic Signs					
Series 1500	Motorway Communications					
Series 1600 - 2300						
Series 2500	Special Structures					
Series 2700	Watermains Utilities and Accommodation Works					
-	Landscaping					
-	Utilities Cost Estimates (Statutory Undertakers and Associated Civil Works)					
	Other Costs					
Total Base Cost fo	r Main Construction Contract (Excluding VAT)	€0				
	ic Risk Contingency	%				
Sub-Total exclusiv		€0				
Add VAT at		%				
	ost plus Project Specific Risk Contingency and VAT	€0				
2 Land and Propert						
	om attached summary (to be compiled as per Appendix F Template)	100000				
	ic Risk Contingency	20%				
	ost plus Project Specific Risk Contingency	€100,000				
3 Planning and Des						
	om attached summary (to be compiled based on Level 3 breakdown)					
	ic Risk Contingency					
Total P&D Base C	ost plus Project Specific Risk Contingency	€0				
4 Archaeology						
	om attached summary (to be compiled based on Level 3 breakdown)					
	ic Risk Contingency					
	Base Cost plus Project Specific Risk Contingency	€0				
	nd Other Contracts					
	om attached summary (to be compiled based on Level 3 breakdown)					
	ic Risk Contingency					
	rks and Other Contracts Base Cost plus Project Specific Risk Contingency	€0				
	pervision (Employer's Costs)					
	om attached summary (to be compiled based on Level 3 breakdown)					
	ic Risk Contingency					
Total MC Supervis	ion (Employer's Costs) Base Cost plus Project Specific Risk Contingency	€0				
	(Provision to be subject to the approval of the TII Regional Manager)					
Base Cost Total fro	om attached summary (to be compiled based on Level 3 breakdown)					
Add Project Specif	ic Risk Contingency					
Total Residual Net	work Base Cost plus Project Specific Risk Contingency	€0				
	MATE INCLUSIVE OF VAT	€100,000				
Mainline Length	km Rate per km	£100,000				
N.B.	Figures above are INCLUSIVE of VAT unless otherwise specified.					
N.D.	•					
	Figures above are EXCLUSIVE of provision for Inflation - base date to be stated if different from date of estimate.					
		d if different from date of estimate.				
	Total base costs to include for ALL qualifying costs under each cost heading.					



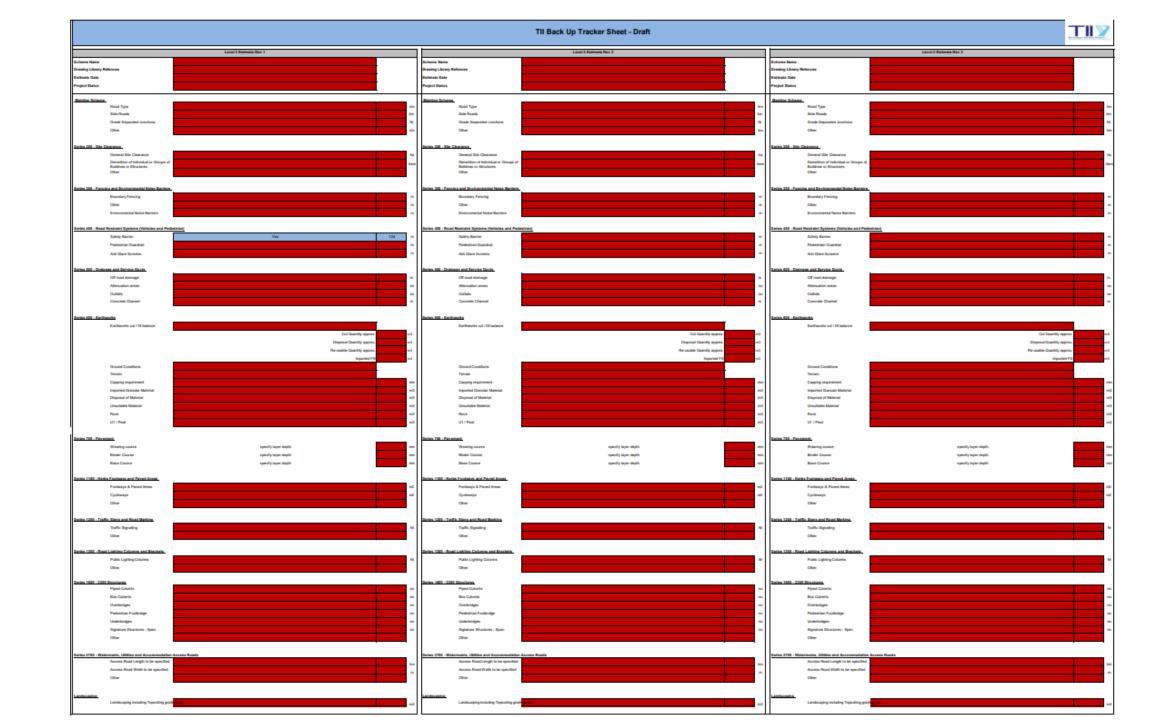




TII Guidelines for checking a Level 3 MCC Estimate - DRAFT



Main Construction Contract (See attached for breakdown presented to Level 3 detail)		Series Section Priced	Cost back up information provided	Item Included Yes/No	Item measured in accordance with the RMP	2019 Til Schedule of Rates Used	Other Basis of Rate Formulation (If so please define in comments section)	Standard Construction Detail (SCD) used	Comments
Series 100	Preliminaries	es oo	es lo						
	Preliminaries calculated on a percentage basis			☐les ☐ho		ow Med High	□les □leo		
	Preliminaries calculated based on a indicative Programme			☐les ☐lo					
	Preliminaries costed on the basis of a priced resourced schedule			☐les ☐ho					
	if Yes have the following elements been considered:								
	a. Mobilisation			☐es ☐o					
	b. Temporary Accommodation			☐les ☐ho					
	c. Staffing Levels			☐es ☐no					
	d. Services and Resources for the Engineer			□les □leo					
	e. Demobilisation			☐es ☐ho					
	f. Temporary Works			☐les ☐lo	□les □leo				
	g. All other Preliminaries Costs			☐es ☐ho					
	Other items not included above, please define and schedule in comments column			☐es ☐ho	1				
Series 200	Site Clearance	es o	es lo						
	General			□les □lo	□les □lo	□low □Med □High	□les □leo		
	Demolition of individual or groups of buildings or structures			☐les ☐ho	□les □leo	ow Med High	□les □leo		
	Partial demolition of individual structures			☐es ☐o	□les □leo	ow Med High	□les □leo		
	Other items not included above, please define and schedule in comments column					ow Med High	□les □lo		
Series 300	Fencing and Environmental Noise Barriers	es o	☐es ☐o						
	Fencing, Gates and Stiles			☐es ☐ho	□les □leo	□ow □Med □High	□les □le	les lo	
	Walls and Environmental Noise Barriers			☐es ☐o	□les □leo	ow Med High	□les □leo	es lo	
	Other items not included above, please define and schedule in comments column					☐ow ☐Med ☐High	□les □lo		
Series 400	Road Restraint Systems (Vehicles and Pedestrian)	iles ileo	iles illo						
	Safety Barrier System			□les □lo	□les □leo	□low □Med □High	□les □lo	les lo	
	Vehicle Parapet Systems			☐es ☐ho	□les □leo	□ow □Med □High	□les □lo	les lo	
	Pedestrian Parapets, Pedestrian Guardrails and Handrails			☐es ☐o	les le	ow Med High	□les □leo	les lo	
	Other items not included above, please define and schedule in comments column			□les □lo		☐ow ☐Med ☐High	□les □leo		
Series 500	Drainage and Service Ducts	es ho	les le						
	Drains, Sewers, Piped Culverts and Service Ducts (Excluding Filter Drains, Narrow Filter Drains & Fin Drains)			□les □lo	□les □lo	□low □Med □High	□les □lo	☐es ☐o	
	Filter Drains			☐es ☐ho	□les □leo	ow Med High	□es □lo	les le	



TII Back Up Tracker Sheet - Draft Level 3 Estimate Rev 1 Level 3 Estimate Rev 2 Scheme Name Scheme Name Drawing Library Refences Drawing Library Refences Estimate Date Estimate Date **Project Status** Project Status Mainline Scheme Mainline Scheme Road Type Road Type Side Roads Side Roads Grade Separated Junctions Grade Separated Junctions Other Other Series 200 - Site Clearance Series 200 - Site Clearance General Site Clearance General Site Clearance Demolition of Individual or Groups of Demolition of Individual or Groups of Buildings or Structures **Buildings or Structures** Series 300 - Fencing and Environmental Noise Barriers Series 300 - Fencing and Environmental Noise Barriers Boundary Fencing Boundary Fencing Other Environmental Noise Barriers Environmental Noise Barriers Series 400 - Road Restraint Systems (Vehicles and Pedestrian) Series 400 - Road Restraint Systems (Vehicles and Pedestrian) Safety Barrier 124 Safety Barrier Pedestrian Guardrail Pedestrian Guardrail Anti Glare Screens Anti Glare Screens Series 500 - Drainage and Service Ducts Series 500 - Drainage and Service Ducts Off road drainage Off road drainage Attenuation areas Attenuation areas Outfalls Outfalls Concrete Channel Concrete Channel



TII Level 3 Estimate Tracker Comparison Sheet- Draft



Scheme Name TII Ref Estimate Date Road Authority		Level 3	Estimate Rev 1	Louis	Estimate Rev 2		
Estimate Date Road Authority		Level 3	Estimate Dou f	Louis	Fellowska Borra		
Road Authority							Estimate Rev 3
			Estimate Rev 1	Levels	Estimate Nev 2	Levers	Estimate Nev 5
Project Status		Base Estimate		Uplift from Previous		Uplift from Previous	
Region		Date:		Date:		Date:	
Name of Consultant		Consultant:		Consultant:		Consultant:	
Traine or Gorisanian		Estimator:		Estimator:		Estimator:	
		Total €	Basis of Costs Estimate	Total €	Basis of Costs Estimate	Total €	Basis of Costs Estimate
1 Main Construction	Contract (See attached for breakdown presented to Level 3 detail)						
Series 100	Preliminaries	e .		e .		6	
Series 200	Site Clearance	€ .		€ -		€ .	
Series 300	Fencing and Environmental Noise Barriers	6		6		6	
Series 400	Road Restraint Systems (Vehicles and Pedestrian)	€ -		€ .		€ .	
Series 500	Drainage and Service Ducts			-			
	v v	-		-			
Series 600	Earthworks	€ -		€ -		€ -	
Series 700	Pavements	€ -		€ -		€ -	
Series 1100	Kerbs, Footways and Paved Areas	€ -		€ -		€ -	
Series 1200	Traffic Signs and Road Markings	€ -		€ -		€ -	
Series 1300	Road Lighting Columns and Brackets	€ -		€ -		€ -	
Series 1400	Electrical Work for Road Lighting and Traffic Signs	€ -		€ -		€ -	
Series 1500	Motorway Communications	€ -		€ -		€ -	
Series 1600 - 2300	Structures	€ .		€ .		€ -	
Series 2500	Special Structures	€ -		€ -		€ .	
Series 2700	Watermains Utilities and Accommodation Works	€ -		€ -		€ .	
	Landscaping	€ -		€ -		€ .	
	Utilities Cost Estimates (Statutory Undertakers and Associated Civil Works)	6		6		6	
	Other Costs	E		E		6	
		-		-			
	Main Construction Contract (Excluding VAT)	•		•		•	
Add Project Specific		-		· -			
Sub-Total exclusive	ofVAT	€ -		€ -		€ -	
Add VAT at		€ -		€ -		€ .	
Total MCC Base Co	ost plus Project Specific Risk Contingency and VAT	€ -		€ -		€ -	
2 Land and Property	,			•			
	m attached summary (to be compiled as per Appendix F Template)	E		E		£	
Add Project Specific		6		6		6	
	st plus Project Specific Risk Contingency	6		£		£	
TOTAL CAP DISE COS	st plus Project openiic rusk Contingency	-		-			
3 Planning and Desig	gn						
Base Cost Total from	m attached summary (to be compiled based on Level 3 breakdown)	€ -		€ -		€ .	
Add Project Specific	Risk Contingency	€ -		€ -		€ -	
	st plus Project Specific Risk Contingency	€ -		€ -		€ -	
4 Archaeology	and the state of the company of the state of					-	
	m attached summary (to be compiled based on Level 3 breakdown)			-			
Add Project Specific		E -		€ -		e -	
Total Archaeology B	Base Cost plus Project Specific Risk Contingency	€ .		€ -		€ -	
5 Advance Works and	nd Other Contracts						
	m attached summary (to be compiled based on Level 3 breakdown)	€		€		€	
Add Project Specific		€ .		€ .		€	
	ks and Other Contracts Base Cost plus Project Specific Risk Contingency	6		6		6	
=							
	pervision (Employer's Costs)						
	m attached summary (to be compiled based on Level 3 breakdown)	€ -		€ -		€ -	
Add Project Specific	c Risk Contingency	€ -		€ -		€ -	
Total MC Supervisio	on (Employer's Costs) Base Cost plus Project Specific Risk Contingency	€ -		€ -		€ -	
7 Donidus Hatwork	(Developing to be authority the approprial of the Till Developing Manager)						
	(Provision to be subject to the approval of the TII Regional Manager)	E		6		5	
	m attached summary (to be compiled based on Level 3 breakdown)			-			
Add Project Specific		€ -		€ -		€ -	
Total Residual Netwo	work Base Cost plus Project Specific Risk Contingency	€ .		€ .		€ -	
TOTAL LEVEL 3 ESTIN	MATE INCLUSIVE OF VAT	€ -		€ -		€ -	
N.B.	Figures above are INCLUSIVE of VAT unless otherwise specified.						
14.0.	Figures above are EXCLUSIVE of provision for inflation - base date to be stated if different from date of estimate.	Mainline Length (km)		Mainline Length (km)		Mainline Length (km)	
	regards moved and exceptions of provision for ministern - page date to be scaled a different from date of estimate.	manne Luight (kill)		manine Length (kill)		manine censer pont	
1	Total base costs to include for ALL qualifying costs under each cost heading.						
	Total base costs to include for ALL qualifying costs under each cost heading. Refer to the TII Cost Management Manual and TII Requirements for Measurement and Pricing (RMP) for information.	Rate per km		Rate per km		Rate per km	

TII Level 3 Estimate Tracker Comparison Sheet- Draft

Scheme Name TII Ref Estimate Date Road Authority		Level 3	Estimate Rev 1	Level 3 Estimate Rev 2		
Project Status		Base Estimate		Uplift from Previous		
Region		Date:		Date:		
Name of Consultant		Consultant:		Consultant:		
		Estimator:		Estimator:		
		Total €	Basis of Costs Estimate	Total €	Basis of Costs Estimate	
1 Main Construction (Contract (See attached for breakdown presented to Level 3 detail)					
Series 100	Preliminaries	€ -		€ -		
Series 200	Site Clearance	€ -		€ -		
Series 300	Fencing and Environmental Noise Barriers	€ -		€ -		
	Road Restraint Systems (Vehicles and Pedestrian)	€ -		€ -		
Series 500	Drainage and Service Ducts	€ -		€ -		
Series 600	Earthworks	€ -		€ -		
Series 700	Pavements	€ -		€ -		
Series 1100	Kerbs, Footways and Paved Areas	€ -		€ -		
Series 1200	Traffic Signs and Road Markings	€ -		€ -		
	Road Lighting Columns and Brackets	€ -		€ -		
Series 1400	Electrical Work for Road Lighting and Traffic Signs	€ -		€ -		
Series 1500	Motorway Communications	€ -		€ -		
Series 1600 - 2300	Structures	€ -		€ -		
Series 2500	Special Structures	€ -		€ -		
Series 2700	Watermains Utilities and Accommodation Works	€ -		€ -		
-	Landscaping	€ -		€ -		
-	Utilities Cost Estimates (Statutory Undertakers and Associated Civil Works)	€ -		€ -		
	Other Costs	€ -		€ -		
Total Base Cost for M	fain Construction Contract (Excluding VAT)	€ -		€ -		
Add Project Specific	Risk Contingency	€ -		€ -		
Sub-Total exclusive of	of VAT	€ -		€ -		
Add VAT at		€ -		€ -		
Total MCC Base Cos	t plus Project Specific Risk Contingency and VAT	€ -		€ -	<u> </u>	
2 Land and Property		•		•		
	attached summary (to be compiled as per Appendix F Template)	€ -		€ -		
Add Project Specific		€ -		€ -		
	plus Project Specific Risk Contingency	€ -		€ -		







GENERAL UPDATE

- 1. CHANGE CONTROL REVISIONS
 - MOVE TO THRESHOLD BASED SYSTEM
 - ACCOMPANYING TII SOFTWARE
- 2. UPDATE FRAMEWORK MANAGEMENT SYSTEM



TII National Roads Conference 2019

Update to TII Cost Management Procedures - Reference Class Forecasting

27/09/19



Reference Class Forecasting – what is it?

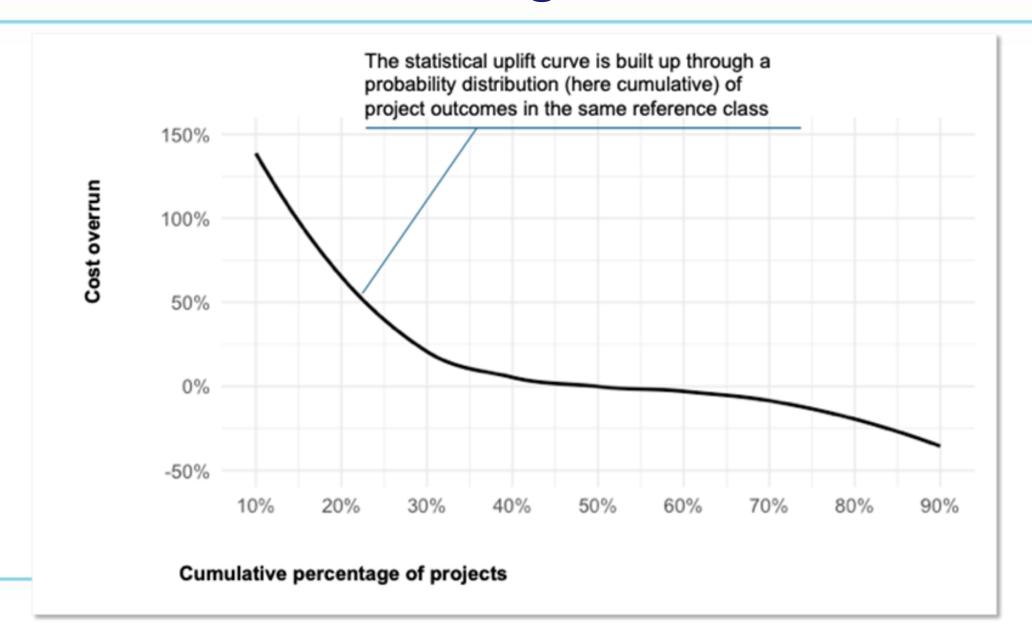
- Methodology for forecasting future overruns on projects using data from previously completed projects
- Builds on existing TII procedures for cost estimation
- Removes 'Optimism Bias', uses outside view
- Incorporates 'unknown unknowns'
- Does NOT replace the need for accurate and comprehensive base cost estimates



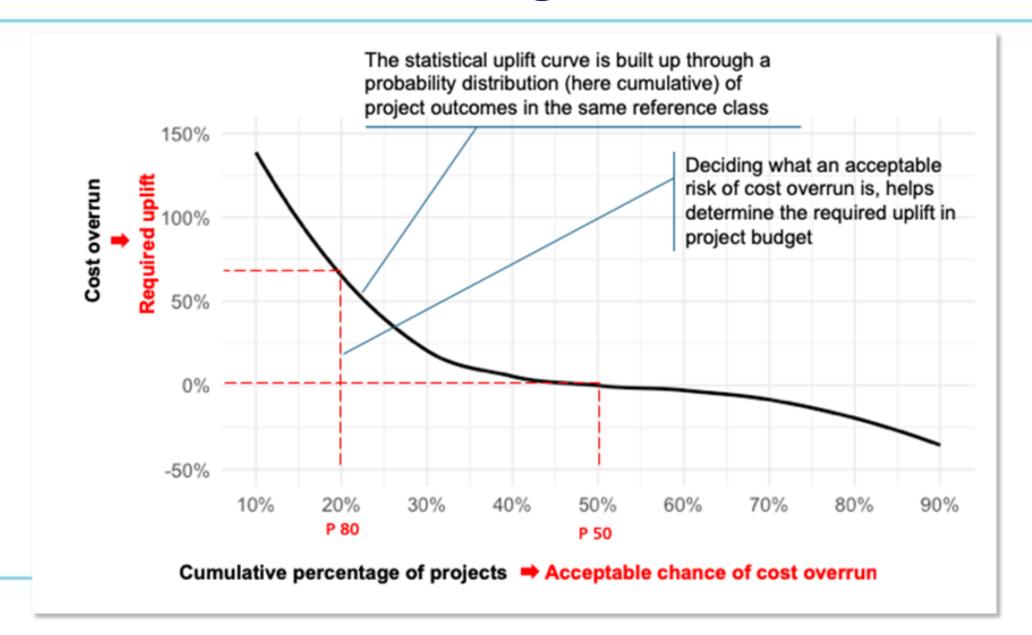
Reference Class Forecasting – Why use it?

	Reliable			Comprehensive		
	Tailored	Objective	Moderate	Extreme	Known	Unknown
Expert Judgement	\checkmark	×	~	~	\checkmark	×
Monte Carlo Simulation	~	~	\checkmark	~	\checkmark	×
Reference Class Forecasting	×	\checkmark	~	~	\checkmark	\checkmark
Combined Approach	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark

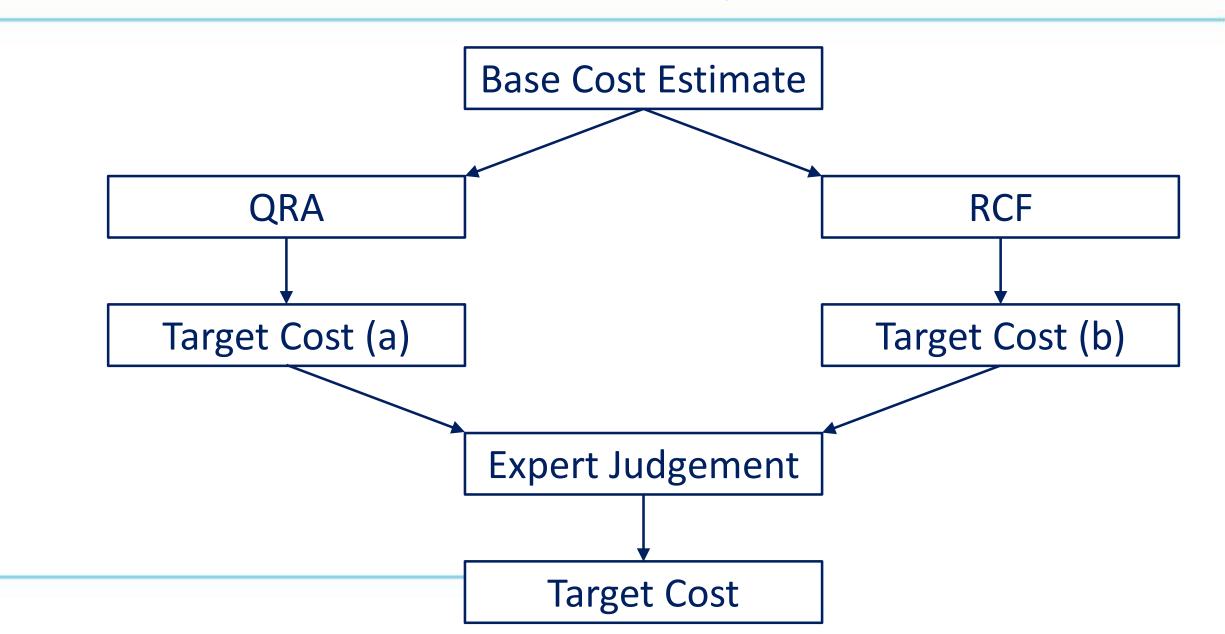
Reference Class Forecasting – How does it work?



Reference Class Forecasting – How does it work?



How is RCF applied to TII Projects?



Work Done to Date

- Reference Class of over 120 National Road projects identified
- Cost & Schedule data gathered at pre CPO (TC1), Pre Tender (TC2), pre Award (TC3) and Outturn
- Initial Analysis complete

Baseline	Measure	Cost overrun	Cost overrun (incl. contingencies)	Cost overrun (nominal)	Schedule overrun
TC1	mean	13%	-6%	35%	-14%
TC1	median	10%	-8%	24%	-16%
TC1	Frequency	73%	37%	74%	27%
TC1	N	40	30	100	37
TC2	mean	2%	-7%	-8%	-25%
TC2	Median	1%	-16%	-22%	-16%
TC2	Frequency	57%	29%	43%	NA
TC2	N	7	7	7	5
TC3	mean	10%	-3%	-4%	-7%
TC3	median	7%	-2%	-5%	-16%
TC3	Frequency	88%	43%	37%	37%
TC3	N	50) 49	67	60

Work Done to Date

- Reference Class of over 120 National Road projects identified
- Cost & Schedule data gathered at pre CPO (TC1), Pre Tender (TC2), pre Award (TC3) and Outturn
- Initial Analysis complete

		Cost overrun	Cost	
	Cost	(incl.	overrun	Schedule
Measure	overrun	contingencies)	(nominal)	overrun
mean	13%	-6%	35%	-14%
median	10%	-8%	24%	-16%
Frequency	73%	37%	74%	27%
N	40	30	100	37
mean	2%	-7%	-8%	-25%
Median	1%	-16%	-22%	-16%
Frequency	57%	29%	43%	NA NA
N	7	7	7	5
mean	10%	-3%	-4%	-7%
median	7%	-2%	-5%	-16%
Frequency	88%	43%	37%	37%
N	50	49	67	60
	mean median Frequency N mean Median Frequency N mean median frequency	Measure overrun mean 13% median 10% Frequency 73% N 40 mean 2% Median 1% Frequency 57% N 7 mean 10% median 7% Frequency 88%	Measure Cost overrun contingencies) mean 13% -6% emedian median 10% -8% emedian Frequency 73% 37% emean N 40 30 emean mean 2% -7% emean N 7 mean 10% emean mean 10% emean mean 10% emean median 7% emean frequency 88% emean	Measure Cost overrun (incl. contingencies) overrun (nominal) mean 13% median -6% 35% Frequency 73% 37% 37% 74% N 40 30 100 mean 2% -7% -8% Median 1% -16% -22% Frequency 57% 29% 43% N 7 7 7 mean 10% -3% 43% median 7% -2% -5% Frequency 88% 43% 37%

Future Work

- Reference Class Charts to be finalised
- Reference Class Forecasting Publication to be finalised and published
- Cost Management Manual update including Reference Class Forecasting to be published

