

MINUTES 106th MEETING OF TII BOARD

ITEM

Subject:	TII BOARD MEETING	Meeting No:	106
Location:	TII Offices, Parkgate Street, Dublin 8, with some contributions by video link (Teams)	Date held: 29 April 2025	Doc Revision: Approved

ATTENDEES

BOARD CHAIRPERSON	Gareth Llewellyn
BOARD MEMBERS	Patricia O’ Shea
	Mary O’Donovan
	AnnMarie Farrelly
	Damien Ó Tuama
	Des Kenny
	Aebhric McGibney
	Colette Byrne
	Michael Wall
	Aidan Skelly
	Peter Walsh (CEO)
APOLOGIES	Sadbh O’ Neill
MEMBERS OF EXECUTIVE	Sandra McCarthy (Head of Governance & Legal, Secretary)
	Audrey Keogh (Director of Business Services)
	Marie Mulvany (Executive Assistant)
PRESENTERS	Peter Walsh (Chief Executive) – <i>Items 3.1, 3.2 & 6</i>
	Sean Sweeney (MetroLink Programme Director) – <i>Item 4</i>
	Audrey Keogh (Director of Business Services) – <i>Item 5</i>
	Derek Brady (Head of Strategic & Transport Planning) – <i>Item 7</i>
	Declan Keenan (Senior Transport Planner Active Travel & Greenways) – <i>Item 7</i>
	Geraldine Fitzpatrick (Head of Roads Capital Programme) – <i>Item 7</i>
	Pat Maher (Director of Network Management) – <i>Items 7 & 8.1</i>
	Helen Hughes (Director of Professional Services) – <i>Item 8</i>
	Conor Fitzgerald (Senior Manager Asset Management Maintenance) – <i>Item 8.1</i>

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PRIVATE BOARD DISCUSSION

The Board met prior to the meeting without the Executive or Secretary present.
The Board approved the recommendation of the interview panel for the role of Chief Executive Officer.

1.0 CONFLICTS OF INTEREST

No conflicts of interest were declared.

2.0 COMMITTEE UPDATES

Audit & Risk Committee (ARC)

The Committee Chair advised the Board of the following matters:

- A draft of proposed 3-year (2025 to 2027) Internal Audit (IA) plan was presented to the ARC. The 2025 audits were approved. The 2026 and 2027 audits will be reviewed and separately approved on an annual basis.
- The tender process for provision of external IA services has been completed.
- An update on audit recommendations was provided [REDACTED].
- An Enterprise Risk Register update was provided to the ARC. [REDACTED].
- Two eflow assurance reports were presented providing an overview of assurance mapping for eflow, including financial controls.

Infrastructure Committee (IC)

The Committee Chair advised the Board of the following matters:

The IC received two presentations - 1) MetroLink Update and 2) M28 Cork to Ringaskiddy Project both of which were discussed by the Board.

3.0 GOVERNANCE & LEGAL UPDATE

(3.1) The Chief Executive presented a request that the Board make a decision to note the tender and award of the M28 Cork to Ringaskiddy Scheme main construction contract. The Board **noted** the tender and award.

(3.2) In the absence of the Assurance & Performance Reporting Manager, the Chief Executive presented the Strategic Objectives Tracker Update for Q1 and highlighted the following items:

- Bus Priority Measures Pilot Scheme for M4 – [REDACTED]
- MetroLink ('ML') Recruitment - [REDACTED]

Members queried ML governance and the putting in place of the necessary arrangements. The Chief Executive confirmed that work is ongoing to integrate MetroLink within TII's architecture of controls and assurance. The Chairperson noted the need to accommodate ML risk and the ARC's role in this regard and agreed to leave it to the ARC to advise the Board once it has been developed further.

4.0 PRESENTATION: METROLINK'S LEADERSHIP TEAM

MetroLink Programme Director, Sean Sweeney, presented to the Board and introduced to the Members the following members of the MetroLink leadership team who had accompanied him:

- Michael Flynn - Deputy Programme Director

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- The Health, Safety, Sustainability and Quality Director, Bruce Kemp, has been recruited and will join the leadership team imminently.

The Programme Director noted that the team collectively has 220+ combined years of experience in large metro projects and other considerable mega projects including European, Southern Hemisphere and Middle Eastern experience and each team member provided a brief overview of their individual background and experience.

The Chairperson welcomed the team and observed that MetroLink is not just an important project for TII but for Ireland. [REDACTED]

Members observed that the level of individual knowledge was very re-assuring. The Chairperson concurred and informed the leadership team that the Board would do its best to provide what they need to deliver MetroLink.

5.0	FINANCIAL PERFORMANCE MONTHLY REPORT
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6.0	CHIEF EXECUTIVE REPORT
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- The Chief Executive and the Director of Capital Programmes had a meeting with Minister for Public Expenditure, NDP Delivery and Reform and his officials on 26th March 2025. [REDACTED]

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- The Chief Executive informed the Board of a meeting that took place on 28th April 2025 with the Cabinet Committee on Infrastructure. [REDACTED]
- TII's Submission in respect of the NDP (2026-2035) has been made to the Department of Transport.

7.0 PRESENTATION: TII NDP SUBMISSION (2026-2035)

Derek Brady, Declan Keenan presented to the Board with Pat Maher and Geraldine Fitzpatrick.

The Chairperson commenced by congratulating Geraldine Fitzpatrick on her appointment as Acting Director of Capital Programmes whilst the current Director is on secondment with the Department of Public Expenditure and wished her well.

Regarding the presentation, the Chairperson then noted that the TII's NDP Submission has already been made to the Department of Transport, so it is in effect a briefing.

It was pointed out by the presenters that TII's NDP Submission was a multi-modal one, reflecting all networks and transport modes that TII is responsible for.

Members stated that they thought the Submission was very good observing that those outside the greater Dublin area are really seeing the lack of investment and that it can be difficult to condense what it required into the key asks. The Chief Executive noted that TII in preparing the document was trying to show what is possible over the next 10 years. The Chairperson applauded those who worked on it for venturing outside what could have been more narrow parameters.

8.0 HEALTH & SAFETY PERFORMANCE REPORT

Helen Hughes provided this report and highlighted the following items:

- There were 3 incidents on the Luas network notifiable to the Commission for Railway Regulation. One contact with a pedestrian, one contact with a cyclist and one Signal Passed at Danger (Category C1).
- No reportable lost time accidents on major road or light rail construction projects.
- No accidents recorded on the one live project.
- No reportable lost time accidents on MMarCs.

(8.1) Conor Fitzgerald presented on MMarC Safety with Pat Maher.

An overview was provided of TII's Safety Focus with some changes in operational practices detailed and accident frequency rates examined, including monthly hours worked links to rolling 12-month accident frequency rate.

The UK Outreach Colas Area 9 approach was outlined and a sample of the National Highways Collaborative Performance Framework Toolkit – Operations provided.

The Chairperson observed that many businesses in the UK never moved to the 7-day reportable and have continued to use 3-day. He further suggested that thought should be given to the near misses. If it is considered that there is a better metric than AFR then it should be brought forward.

9.0 MINUTES OF PREVIOUS BOARD MEETING

The Minutes of the previous Board meeting held 25 March 2025 were approved.

10.0 MATTERS ARISING

The progress of Matters Arising was noted by the Board, and it was observed that the following three matters are in progress:

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1) ZEVl (Presentation from Assistant Secretary); 2) Statement of Strategy; 3) Conditions of National Road Network.

11.0 ANY OTHER BUSINESS

Regarding the number of fatalities on the road network, Members observed that it would be good to have an understanding of why the rates are dropping.

Signed by _____

Chair

Date: _____